

MOPANI DISTRICT MUNICIPALITY



2021-2022

1ST QUARTER PERFORMANCE REPORT

JULY- SEPTEMBER 2021

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1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES

KPA	GOAL	STRATEGIC OBJECTIVE
Municipal Transformation and Organisational Development	Efficient, effective and capable workforce	To inculcate entrepreneurial and intellectual capabilities.
	A learning institution	To strengthen record keeping & knowledge management
Basic Service Delivery	Sustainable infrastructure development and maintenance	To accelerate sustainable infrastructure and maintenance in all sectors of development.
	Clean, safe and hygienic environment, water and sanitation services.	To have integrated infrastructure development.
	Safe, healthy living environment	To improve community safety, health and social well-being
Local Economic Development	Growing economy (through agriculture, mining, tourism and manufacturing).	To promote economic sectors of the District
Spatial Rationale	Sustainable, optimal, harmonious and integrated land development	To have efficient, effective, economic and integrated use of land space.
Financial Viability	Reduced financial dependency and provision of sound financial management	To increase revenue generation and implement financial control systems
Good Governance and Public Participation	Democratic society and sound governance	To promote democracy and sound governance

SERVICE DELIVERY PERFORMANCE SUMMARY 2021/22 1ST QUARTER PERFORMANCE				
The table and graph below illustrates service delivery performance of Mopani District Municipality against the National Key				
KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	11	10	1	91%
Basic ServiceDelivery	3	3	0	100%
Local Economic Development	4	4	0	100%
Municipal Finance Management Viability	17	11	5	65%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	23	18	5	75%
	61	49	11	79%
				Overall % = 80%
KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	2	1	0	100%
Basic ServiceDelivery	46	39	7	85%
Local Economic Development	0	0	0	0%
Municipal Finance Management Viability	1	1	0	100%
Spatial Rationale	0	0	0	0%
Good Governance and Public Participation	1	1	0	100%
	50	42	7	84%
				Overall % = 84%
KPA's Performance Indicators and Projects	No. of Applicable Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	13	12	1	92%
Basic ServiceDelivery	49	42	8	86%
Local Economic Development	4	4	0	100%
Municipal Finance Management Viability	18	12	5	67%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	24	19	5	76%
	111	92	19	82%
				Overall % = 83%

The **17%** under performance was due to poor revenue collection (municipalities not transferring as per the WSP agreement), Council, MAYCO, Portfolio and MPAC resolutions not being fully implemented. The outstanding complaints that are long overdue. Poor pattern in terms of payment of our creditors. T Delay in appointing service provider which resulted in low capital and operating budget spent, which may lead to the conditional grant being re-allocated.

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2021)	Annual Target (30/06/2022)	Budget 2021/21	1st Quarter (1 Jul-30 Sept 2021)	1st Quarter Actual Performance	Challenges	Corrective Measures	Result	KPI Owner	Evidence required
KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT																		
KEY PERFORMANCE INDICATORS																		
OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)																		
	TLMTOD_01	M_140	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	Human Resource Management	To ensure that the reviewed organizational structure is approved by council by 30 May 2022	Council approve the Organisational structure	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Council Resolution
	TLMTOD_02	M_136	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	Human Resource Management	Reducing the vacancy rate within the financial year	# of vacant positions filled	Number	29	69	Operational	0	N/A	N/A	N/A	N/A	Director Corporate	Appointment letters
	TLMTOD_03	M_134	To promote democracy and sound governance	Good Governance and Public Participation	Human Resource Management	To monitor the reviewal of policies within a financial year	# Policies reviewed within the financial year	Number	19	8	Operational	8	N/A	N/A	N/A	N/A	Director Corporate	Council Resolution
	TLMTOD_04	M_28	To promote democracy and sound governance	Good Governance and Public Participation	Labour Relations	To promote fair labour practice	% of disciplinary cases resolved by end of each year	%	32	100%	Operational	100%	0%	The employee representative previously contracted COVID-19 and the employee is currently hospitalised	waiting a new date from SALGBC once the employee is fit for the arbitration	R	Director Corporate	Disciplinary cases reports
	TLMTOD_05	M_144	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	Human Resource Management	To inculcate personnel capabilities	# of Work Skills Plan submitted to SETA by June each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Proof of submission
	TLMTOD_06	M_26	To promote democracy and sound governance	Good Governance and Public Participation	IDP	Approval of the IDP/Budget/PMS process plan by 31 July 2021	Council approve IDP/Budget/ PMS Process Plan	Number	1	1	Operational	1	1	None	None	G	Municipal Manager	Council resolution
	TLMTOD_07	M_24	To promote democracy and sound governance	Good Governance and Public Participation	IDP	Approval of the Draft 2022/22 IDP by 31 March 2022	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution

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	TLMTOD_08	M_25	To promote democracy and sound governance	Good Governance and Public Participation	IDP	Approval of the Final 2022/22 IDP by 31 May 2022	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTOD_09	M_40	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure that SDBIP is finalised by 30 June 2022	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed SDBIP by the Mayor
	TLMTOD_10	M_38	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	G	Municipal Manager	Council resolution
	TLMTOD_11	M_20	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly B2B performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	G	Municipal Manager	Council resolution
	TLMTOD_12	M_43	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP	Signed Performance Agreements by all S54A & 56 Managers	%	N/A	100%	Operational	100%	100%	None	None	G	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	TLMTOD_13	M_271	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	PMS	To ensure PMS is cascaded to lower levels	# of Signed Performance Plan by all level 3 & 4 within the financial year	Number	12	26-Jan-21	Operational	12	12	None	None	G	Director Corporate	Signed Performance Plan for all level 3 & 4
	TLMTOD_14	M_42	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure quarterly assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of performance assessments conducted for Sec 54A & 56 Managers	Number	0	2	Operational	1	N/A	1	N/A	N/A	Municipal Manager	Performance Assessments report

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2021)	Annual Target (30/06/2022)	Budget 2021/21	1st Quarter (1 Jul-30 Sept 2021)	1st Quarter Actual Performance	Challenges	Corrective Measures	Result	KPI Owner	Evidence required
	TLMTOD_15	M_39	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to CoGHSTA, AG Provincial Treasury and National Treasury by 30 August each year	Number	1	1	Operational	1	1	None	None	G	Municipal Manager	Dated proof of submission to CoGHSTA,AG , Provincial and National Treasury
	TLMTOD_16	M_35	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA & Treasury
	TLMTOD_17	M_36	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance	Table Annual Report in Council by 31 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTOD_18	M_97	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTOD_19	M_96	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Publish Oversight report in the website after 7 days of adoption	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Website screenshots of the report/ Newspaper adverts
	TLMTOD_20		To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	The Mayor approve adjusted SDBIP within 30 days after budget adjustment each	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTOD_21	M_32	To promote democracy abd sound governance	Good Governance and Public Participation	Legal Services	To improve effecience and effectiveness of municipal administration within the financial year	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLA s developed/ # of Appointmen ts made)	50%	100%	Operational	100%	100%	None	None	G	Municipal Manager	Dated signed Service Level Agreements

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	TLMTO D_22	M_11	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	Functionality of Audit within the financial year	Develop Auditor General action plan for current financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTO D_23	M_15	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	Functionality of Audit within the financial year	Audit Committee approve Internal Audit Plan by 30 June each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AC approved Internal Audit Plan
	TLMTO D_25	M_48	To promote democracy and sound governance	Good Governance and Public Participation	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2022	# of Risk reports submitted to Audit Committee	Number	4	4	Operational	1	1	None	None	G	Municipal Manager	Quarterly risk reports
	TLMTO D_26	M_134	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2022	% of internal audit findings implemented	Percentage, (# of Internal Audit issues resolved / # of issues raised)	60%	100%	Operational	25%	146/274 53%	None	None	B	Municipal Manager	Resolved IA register/plan, POE submitted
	TLMTO D_27	M_12	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2022	% of AG issues resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)	0%	100%	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Resolved AG issues and POE 's submitted
	TLMTO D_28	M_49 or M_47?	To promote democracy and sound governance	Good Governance and Public Participation	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2022	% of Risk issues resolved	Percentage, (# Risk issues implemented / resolved / # of risks identified)	80%	100%	Operational	25%	30%	None	None	G	Municipal Manager	Resolved Risk issues and POE submitted

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline 30/06/2021	Annual Target (30/06/2022)	Budget 2021/21	1st Quarter (1 Jul-30 Sept 2021)	1st Quarter Actual Performance	Challenges	Corrective Measures	Result	Responsible Owner	Evidence requires
KPA 2 : BASIC SERVICE DELIVERY INDICATORS																	
OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES																	
	TLBSD 01		Sustainable Infrastructure development and maintenance	MIG	To monitor the development and MIG implementation plan within a financial year	Development of MIG implementation Plan by July each year	Number	1	1	Operational	1	1	None	None	G	Senior Manager : Technical Services	Approved MIG Implementation Plan
	TLBSD 02	M_18 9 or PRC_01	Sustainable Infrastructure development and maintenance	Water	To have integrated infrastructure development	Development of water services Infrastructure development plan by end of June	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager : Water Services	Approved Infrastructure Plan
	TLBSD 03	PRC_118	To improve community safety, health & wellbeing	Fire	To ensure Clean, safe and hygienic environment, water and sanitation services	Development of District fire Plan by end of June	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager : Community Services	Council resolution
	TLBSD 04	PRC_112	To improve community safety, health & Social wellbeing	Fire	To ensure Clean, safe and hygienic environment, water and sanitation services	Development of Disaster Management Plan by end of June	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager : Community	Approved Disaster Management Plan
	TLBSD 05	M_16 4	Sustainable Infrastructure development and maintenance	MIG	To have integrated infrastructure development	# of monthly MIG reports submitted to CoGHSTA	Number	12	12	Operational	3	3	None	None	G	Senior Manager : Technical Services	MIG report & proof of submission
	TLBSD 06		Sustainable Infrastructure development and maintenance	MIG	To have integrated infrastructure development	# of by-laws gazetted by 30 June 2022	Number	2	7	Operational	N/A	5	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLBSD 07		Clean, safe and hygienic environment, water and sanitation services	Water	To ensure provision of basic services	# of HH with access to water	Number	4 509	30 000	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager : Water Services	Water report

	TLBSD 08		Clean, safe and hygienic environment, water and sanitation services	Sanitation	To ensure provision of basic services	# of HH with access to sanitation	Number	11 289	8 430	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager : Technical Services	Sanitation reports
	TLBS D 09		To have integrated infrastructure development	Roads and Transport	To ensure provision of basic services	# in kilometers of gravel roads graded	Number	New	1 550km	Operational	500 km	2 133 km	None	None	B	Senior Manager : Technical Services	Monthly Reports

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline 30/06/2021	Annual Target (30/06/2022)	Budget 2021/21	1st Quarter (1 Jul-30 Sept 2021)	1st Quarter Actual Performance	Challenges	Corrective Measures	Result	Responsible Person	Evidence requires
KPA 3 : LOCAL ECONOMIC DEVELOPMENT KEY PERFORMANCE INDICATORS OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME																	
	TLLED_01		To improve community safety, health and social well-being	LED	To ensure sustainable livelihoods within the district	# of jobs created through EPWP	Number	5 134	2 786	Operational	1 000	1994	None	None	B	Water & Engineering Director	Proof of jobs created
	TLLED_04		To promote economic sectors of the district	LED	To promote economic sector of the district	# of SEDA trainings conducted	Number	4	4	Operational	1	2	None	None	G	Director Plan	Training reports
	TLLED_05	PRC_19	To promote economic sectors of the district	LED	To promote economic sector of the district	Review of LED strategy & approved by council by end of June	Number	0	1	Capital	N/A	N/A	N/A	N/A	N/A	Director Plan	Council Resolution
	TLLED_06	PRC_18	To promote economic sectors of the district	LED	To ensure Promotion of local economy within the financial year	# of SMME supported through LED	Number	40	100	Operational	N/A	N/A	N/A	N/A	N/A	Planning Director	Proof for SMME's supported
	TLLED_07		To promote economic sectors of the district	EPWP	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council	Number	6	4	Operational	1	1	None	None	G	Director Plan	EPWP reports
	TLLED_08	PRC_20	To promote economic sectors of the district	LED	To ensure Coordination of LED forums within the financial year	# of LED District Forums coordinated	Number	3	3	Operational	1	1	None	None	G	Planning Director	Agenda, Minutes & Attendance register

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / (30/06/20)	Annual Target (30/06/21)	Budget 2021/21	1st Quarter (1 Jul-30 Sept 2021)	1st Quarter Actual Performance	Challenges	Corrective Measures	Result	KPI Owner	Evidence required
KPA 4 MUNICIPAL FINANCIAL VIABILITY KEY PERFORMANCE INDICATORS OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY																	
	TLF V_01		To Increase revenue generation and implement financial control systems	Revenue	To ensure improvement in revenue collection within the financial year	% of revenue collected within the financial year	Percentage (Revenue billed for the year)	41%	95%	Operational	95%	The total revenue collection for the first quarter is 46.25% (19 377 785.78/41 804 123.43)	Non-payments for services by consumers results to the increase of the debt book.	To implement debt and credit control policy and revenue enhancement strategy.	R	CFO	Financial reports
	TLF V_02	M_122	To Increase revenue generation and implement financial control systems	Revenue	To monitor debt collections within a financial year	% in debts collected within the financial year	Percentage (Debtors)	36%	80%	Operational	40%	0%	Non implementation of WSP agreement by both District and local municipalities.	The District municipality has entered into and signed the agreement on repaying the debt to the 4 local municipalities. And BPM to pay back to the District.	R	CFO	Financial reports
	TLF V_03		To Increase revenue generation and implement financial control systems	Revenue	To monitor the implementation of municipal services within a financial year	# of data cleansing performed (Meter services) within the financial year	Number	0	4	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Financial reports
	TLF V_04	M_116	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	0	4	Operational	1	0	Capacity issues	Quarterly financial statements will be done in the new financial year with the assistance of the service provider	R	CFO	Dated proof of submission Financial Statements

	TLF V_05	M_13	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Draft Budget within the financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
	TLF V_06		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget within the financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
	TLF V_07	M_19	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Draft Budget policies	Number	11	11	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
	TLF V_08		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget policies	Number	11	11	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
	TLF V_09	M_18	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Adjustment budget by 28 February each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
	TLF V_10	M_15	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit Unaudited annual financial statements by 31 August each year	Number	1	1	Operational	1	1	None	None	G	CFO	Dated proof of submission of Unaudited AFS

	TLF V_11		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Deviation 32 Registers developed and updated	Number	12	12	Operational	3	3	None	None	G	CFO	Dated proof of Deviation register
	TLF V_12		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA	Number	12	12	Operational	3	3	None	None	G	CFO	Financial reports
	TLF V_13	M_12	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit monthly Sec 71 reports to Provincial treasury within 10 working days	Number	12	12	Operational	3	3	None	None	G	CFO	Dated proof of submission
	TLF V_14		To Increase revenue generation and implement financial control systems	Supply Chain Management	To Improve financial viability within the financial year	Appointment of Supply Chain Committees by 30 June each year (Specification, Evaluation & Adjudication)	Number	3	3	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Appointment Letters
	TLF V_15	M_127	To Increase revenue generation and implement financial control systems	Supply Chain Management	To Improve financial viability within the financial year	% of Construction Tenders placed on the CIDB website	%	0%	100%	Operational	100%	100%	None	None	G	CFO	Website screenshots

	TLF V_16		To Increase revenue generation and implement financial control systems	Supply Chain Management	To ensure payment of service providers within 30 days of the submission of invoices.	Pay invoices within 30 days of receipt from the service providers	%	69%	100%	Operational	100%	24%	768 invoices received and 183 paid within 30 days	System Start calculating from the invoice date, which gives incorrect calculation	R	CFO	Dated proof of payment
	TLF V_18	M_252	To Increase revenue generation and implement financial control systems	Assets Management	To ensure compliance with legislation within the financial year	# of GRAP Compliance Assets register Compiled	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	GRAP compliance Assets register compiled
	TLF V_19		To Increase revenue generation and implement financial control systems	Assets Management	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards	Number	2	2	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Quarterly Assets verification reports
	TLF V_20	M_02	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council within the financial year	Percentage (Accumulative)	76%	100% Capital Budget spent	Capital	25%	25%	None	None	G	CFO/Water & Engineering Director	Financial reports/
	TLF V_21	M_05	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintenance budget spent as approved by Council within the financial year	Percentage (Accumulative)	98%	100% Operational Budget spent	Operational	25%	25%	None	None	G	CFO/Water & Engineering Director	Financial reports/

	TLF V_22	M_174	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MIG budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% MIG expenditure	Capital	15%	31%	None	None	G	CFO/Water & Engineering Director	Financial reports/
	TLF V_23	M_175	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% RBIG budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% RBIG expenditure	Capital	15%	15.2%	None	None	G	CFO/Water & Engineering Director	Financial reports/
	TLF V_24		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% WSIG budget spent as approved by Council within the financial year	Percentage (Accumulative)	31%	100% WSIG expenditure	Capital	15%	0%	Late appointment of Contractor s (June 2021)	Managing the procurement management plan by convening Bid Adjudication committee weekly	R	CFO/Water & Engineering Director	Financial reports/
	TLF V_25		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% RRAMS budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% RRAMS expenditure	Capital	15%	70%	None	None	G	CFO/Water & Engineering Director	Financial reports/
	TLF V_26		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG budget spent as approved by Council within the financial year	Percentage	100% FMG expenditure	100% FMG expenditure	Operational	15%	31%	None	None	G	CFO	Financial reports/
	TLF V_27		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% EPWP expenditure	Operational	15%	25%	None	None	G	CFO/Water & Engineering Director	Financial reports/

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline 30/06/2021	Annual Target (30/06/2022)	Budget 2021/21	1st Quarter (1 Jul-30 Sept 2021)	1st Quarter Actual Performance	Challenges	Corrective Measures	Result	KPI Owner	Evidence requires
KPA 6 : SPATIAL RATIONALE																	
OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES																	
	TPSR_01		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)	%	100	100%	Operational	100%	6/6 100%	None	None	G	Senior Management : Planning	Attendance Register, Minutes
	TPSR_01		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Municipal Planning Tribunal meetings coordinated	Number	4	4	Operational	1	4	None	None	B	Senior Management : Planning	Attendance Register, Minutes
	TPSR_02	M_16_1	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	To develop and approve GIS strategy by end of june	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Management : Planning	Council Resolution
	TPSR_03		To have efficient, effective economic and intergrated use of space	GIS	To have sustainable, optimal, harmonious and intergrated land deveolopment	% in capturing Projects in the GIS system within the financial year	Percentage	39%	100%	Operational	100%	41/41 100%	None	None	G	Senior Management : Planning	List of project coordinates in the GIS
			To have efficient, effective economic and intergrated use of space	Spatial Planning		To determine land use applications by 30 June 2022	Dertemination of Land use applications	2021/06/01	2022/06/30	Senior Manager PLAN	MDM	1 000 000	N/A	N/A	N/A	Senior Management : Planning	Layout plan & General Plan
			To have efficient, effective economic and intergrated use of space	Spatial Planning		To review the SDF by 30 June 2022	SDF Review	2021/06/01	2022/06/30	Senior Manager PLAN	MDM	800 000	N/A	N/A	N/A	Senior Management : Planning	Layout plan & General Plan

To have efficient, effective economic and integrated use of space	Spatial Planning		# To establish township at Humulani / Matiko-xikaya Village by 30 June	Towship Establishment Humulani/ Matiko Xikaya	2021/06/01	2022/06/30	Senior Manager PLAN	MDM	1 000 000	N/A	N/A	N/A	Senior Management : Planning	Layout plan & General Plan
To have efficient, effective economic and integrated use of space	Spatial Planning		# To establish township at Humulani / Matiko-xikaya Village by 30 June 2022	Towship Establishment Selwane	2021/06/01	2022/06/30	Senior Manager PLAN	MDM	800 000	N/A	N/A	N/A	Senior Management : Planning	Layout plan & General Plan
To have efficient, effective economic and integrated use of space	Spatial Planning		# To establish Township at Xivulani Village by 30 June 2022	Towship Establishment Xivulani	2021/06/01	2022/06/30	Senior Manager PLAN	MDM	800 000	N/A	N/A	N/A	Senior Management : Planning	Layout plan & General Plan
To have efficient, effective economic and integrated use of space	Spatial Planning		# To establish township at Xihoko Village by 30 June 2022	Towship Establishment Xihoko	2021/06/01	2022/06/30	Senior Manager PLAN	MDM	800 000	N/A	N/A	N/A	Senior Management : Planning	Layout plan & General Plan
To have efficient, effective economic and integrated use of space	Spatial Planning		# To establish township at N'wamitwa Village by 30 June 2022	Towship Establishment Nwamitwa	2021/06/01	2022/06/30	Senior Manager PLAN	MDM	800 000	N/A	N/A	N/A	Senior Management : Planning	Layout plan & General Plan

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Program mes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline(30 /06/2021	Annual Target (30/06/2022)	Budget 2021/2022	1st Quarter (1 Jul-30 Sept 2021)	1st Quarter Actual Performance	Challenges	Corrective Measures	Result	KPI Owner	Evidence Required
KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION KEY PERFORMANCE INDICATORS OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)																	
	TLG GPP _01		To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held within the financial year	Number	16	4	Operational	1	4	NONE	NONE	B	Director Executive Mayor s Office	Agenda, Minutes & attendance register
			To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	% in Implementation of Council Resolutions	Percentage	36	100%	Operational	100%	47%	AG findings not fully resolved, 4th Quarter performance findings not resolved & SOP by BTO not developed	Fastrack the implementation from the 4th quarter AC report by end of 2nd quarter	R	All Senior Managers	Updated Resolutions Register
	TLG GPP _02		To promote democracy and sound governance	Mayoral Committee	To ensure functionality of MAYCO within the financial year.	# of MAYCO meetings held within the financial year	Number	11	4	Operational	1	2	NONE	NONE	B	Director Executive Mayor s Office	Agenda, Minutes & attendance register
	TLG GPP _03		To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	# of Portfolio committee meetings held within the financial year	Number	15	36	Operational	9	9	NONE	NONE	G	Director Executive Mayor s Office	Agenda, Minutes & attendance register
			To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	% in Implementation of Portfolio Resolutions	Percentage	0	100%	Operational	100%	0%	Portfolios don't submit the resolutions register	enforce development of portfolio resolutions register	R	Director Executive Mayor s Office	Updated Resolutions Register
			To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	# of IGR meetings held within the financial year	Number	1	4	Operational	1	1	None	None	G	Municipal Manager	Attendance Register

			To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	% in Implementation of IGR Resolutions	Percentage	0	100%	Operational	100%	0% 0/16	Slow implementation by MDM & Locals	Regular monitoring of the resolutions for progress	R	All Senior Managers	Updated Resolutions Register
			To promote democracy and sound governance	Ethics Committee	To ensure functionality of Council committees within the financial year	# of Ethics Committee Meeting held within the financial year	Number	10	4	Operational	1	1	None	None	G	Director Executive Mayor's Office	Attendance Register
			To promote democracy and sound governance	Public Participation	To ensure public involvement in the affairs of the Municipalities	# of Public Participation Meetings held within the financial year	Number	4	4	Operational	N/A	N/A	N/A	N/A	N/A	Director Executive Mayor's Office	Attendance Register, Minutes
			To promote democracy and sound governance	Public Participation	To ensure public involvement in the affairs of the Municipalities	% in Implementation of Public Participation Resolutions	Percentage	New	100%	Operational	N/A	N/A	N/A	N/A	N/A	All Senior Managers	Updated Resolutions Register
	TLG GPP_04		To promote democracy and sound governance	MPAC	To ensure functionality of Council committees within the financial year	# of MPAC meetings held within the financial year	Number	9	4	Operational	1	3	None	None	B	Director Executive Mayor's Office	Agenda, Minutes & attendance register
	TLG GPP_05	M_95	To promote democracy and sound governance	MPAC	To ensure functionality of Council committee within the financial year	# of MPAC reports submitted to council held within the financial year	Number	4	4	Operational	1	1	None	None	G	Director Executive Mayor's Office	Council resolution
			To promote democracy and sound governance	MPAC	To ensure functionality of Council committee within the financial year	% in Implementation of MPAC Resolutions within the financial year	Percentage	26	100%	Operational	100%	73%	Slow implementation by Directorates	Monitoring of the resolutions through management	R	All Senior Managers	Updated Resolutions register
	TLG GPP_06	M_91	To promote democracy and sound governance	Ward Committee	To ensure functionality of Council committee within the financial year	# of Ward District Committee Meetings held within the financial year	Number	0	4	Operational	1	0	Locals did not purchase gadgets for the ward committees for them to attend virtual meetings	Meetings should be convened since the regulation allows 50 people	R	Director Executive Mayor's Office	Agenda, Minutes & attendance register

	TLG GPP _08		To promote democracy and sound governance	Managem ent committee	To ensure functionality of administration	# of Management meetings held within the financial year	Number	14	12	Operational	3	3	None	None	G	Municipal Manager	Agenda, Minutes & attendance register
			To promote democracy and sound governance	Managem ent committee	To ensure functionality of administration	% in iMplementation of MANCO Resolutions within the financial year	Percentage	100	100%	Operational	100%	100%	None	None	G	All Senior Managers	Updated Resolution s register
	TLG GPP _09		To promote democracy and sound governance	Labour Relations	To ensure functionality of Council within the financial year	# of LLF meetings held within the financial year	Number	14	12	Operational	3	7	None	None	B	Director Corporate	Agenda, Minutes & attendanc e register
	TLG GPP _10		To promote democracy and sound governance	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions within the financial year	Percentage (# of resolutions taken/ # of resolutions implemented)	64%	100%	Operational	100%	100%	None	NONE	G	Director Corporate	Updated Resolution s register
	TLG GPP _11		To promote democracy and sound governance	Public Participati on	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held within the financial year	Number	6	5	Operational	1	1	None	None	G	Municipal Manager	Agenda & Attendanc e register
	TLG GPP _12		To promote democracy and sound governance	Public Participati on	To ensure public involvement in the IDP/Budget review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings within the financial year	Number	13	5	Operational	1	1	None	None	G	Municipal Manager	Agenda & Attendanc e register

	TLG GPP _13	M_7 8	To promote democracy and sound governance	Public Participati on	To promote accountability within the municipality	% of complaints resolved	Percentage (# of resolutions taken/ # of resolutions implemented)	100%	100%	Operational	100%	75%	Lack of clean water in Madeira Unpaid invoices (R450 000)	The municipality will provide a borehole Payments with proper documentation are paid & the complainant will be followed up for resubmission of the claim	R	Director Executive Mayor s Office	Updated Complaints Managem ent Register
	TLG GPP _14		To promote democracy and sound governance	Public Participati on	To ensure public involvement in Mayoral Imbizo 's within a financial year	# of quarterly Community feedback meetings held within a financial	Number	2	4	Operational	1	1	NONE	NONE	G	Director Executive Mayor s Office	Agenda & Attendanc e register
	TLG GPP _15	M_7 5	To promote democracy and sound governance	Public Participati on	To ensure public involvement in Municipal activities	# of quarterly Newsletters developed	Number	2	4	Operational	1	1	None	None	G	Director Executive Mayor s Office	Printed News letters
	TLG GPP _16	PRC _78	To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held within the financial year	Number	9	5	Operational	1	4	None	None	B	Municipal Manager	Agenda, Minutes & Attandanc e register
	TLG GPP _17		To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	# of Performance Audit Committee meetings held within the financial year	Number	4	4	Operational	1	1	None	None	G	Municipal Manager	Agenda, Minutes & Attandanc e register
	TLG GPP _18		To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committee resolutions implemented within the financial year	Percentage	70%	100%	Operational	100%	74%	None	None	G	Municipal Manager	Audit Committe e resolution s register

	TLG GPP _19		To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk Policy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolutio n
	TLG GPP _20	M_5 1	To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
	TLG GPP _21	M_5 2	To promote democracy and sound governance	Risk	To ensure functionality of Risk committee within the financial year.	Council approved Fraud and Anti Corruption strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolutio n
	TLG GPP _22	M_4 5	To promote democracy and sound governance	Legal	To monitor response in terms of the fraud and corruption cases registered	% of Fraud and Corruption cases investigated	Percentage	0	100%	Operational	100%	N/A	N/A	N/A	N/A	Municipal Manager	Updated Fraud and Corruptio n case register
	TLG GPP _23	M_4 5	To promote democracy and sound governance	Audit	To ensure functionality of Council committee within the financial year	# of Unqualified Audit Opinion obtained by 31 december each year	N	Qualified	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Auditor General Audit

2021/22 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

MUNICIPAL TRANSFORMATION & DEVELOPMENT CAPITAL PROJECTS FOR 2021/22

Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	1st Q Target	1st Quarter Actual Performance	Challenges	Corrective Measures	Results	Evidence required
Democratic society and sound governance	Administration	To Purchase & Deliver Air Conditioning System by 30 June 2022	Air Conditioning system	2021/07/01	2021/06/30	Senior Manager : Corporate Services	MDM	R1 000 000,00	15	15	None	None	G	Delivery note
Democratic society and sound governance	Administration	To purchase & Deliver Electricity Back up system by 30 June 2022	Electricity Backup system	2021/07/01	2021/06/30	Senior Manager : Corporate Services	MDM	R1 500 000,00	15	15	None	None	G	Delivery note

2021/21 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR														
BASIC SERVICE DELIVERY PROJECTS														
Region/ Ward	Strategic Objective	Programme	Projects description (Scope Of Works)	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	1st Q Target	1st Quarter Actual Performance	Challenges	Corrective Measures	Evidence required
	To have integrated infrastructure development	SANITATION	Construction of 671 No. Precast VIP Toilets	MARULENG RURAL HOUSEHOLD SANITATION	15th September 2021	30th November 2021	PMU Manager	MIG	R8 757 484,28	15%(Procurement)	15%	None	None	Monthly Progress Reports and Completion Certificates
	To have integrated infrastructure development	SANITATION	Construction of 1533 No. Precast VIP Toilets	BAPHALABORWA RURAL HOUSEHOLD SANITATION	16th September 2021	11th February 2022	PMU Manager	MIG	R20 000 000,00	15%(Procurement)	15%	None	None	Monthly Progress Reports and Completion Certificates
	To have integrated infrastructure development	SANITATION	Construction of No.1652 Precast VIP Toilets	GREATER TZANEEN RURAL HOUSEHOLD SANITATION	17th September 2021	12th February 2022	PMU Manager	MIG	R22 547 811,27	15%(Procurement)	15%	None	None	Monthly Progress Reports and Completion Certificates
	To have integrated infrastructure development	SANITATION	Construction of 1540 No. Precast VIP Toilets	GREATER GIYANI RURAL HOUSEHOLD SANITATION	18th September 2021	13th February 2022	PMU Manager	MIG	R20 065 667,29	15%(Procurement)	15%	None	None	Monthly Progress Reports and Completion Certificates
	To have integrated infrastructure development	SANITATION	Construction of 1440 No. Precast VIP Toilets	GREATER LETABA RURAL HOUSEHOLD SANITATION	19th September 2021	14th February 2022	PMU Manager	MIG	R18 730 382,28	15%(Procurement)	15%	None	None	Monthly Progress Reports and Completion Certificates
CLUSTER 7	To have integrated infrastructure development	Water (MIG)	Refurbishment of the existing Water treatment works and Maintenance	Refurbishment and upgrade of middle Letaba water treatment works.	2020/02/07	2021/06/30	PMU Manager Mopani District Municipality	MIG	R11 820 881,00	80% (Re- instatement of the Babangu pumping main)	82	None	None	Completion certificate

	To have integrated infrastructure development	Water	Construction of bulkline, Booster pump Station, upgrading of inlet chambers, installation of air valves and scour valves, river crossing erosion protection	Selwane Water Phase 2	2020/07/06	2020/10/06 - Project is delayed by ESKOM power installation	PMU Manager	MIG	R5 931 155,48	95% (River crossings (4 off), additional work (Upgrading of 3 existing inlet chambers, communal taps (Plastic tap replace -305),	93%	100% (Eskom installation	Continuous follow with Eskom during Energy Forum	Site minutes, progress reports, Completion certificate
	To have integrated infrastructure development	Water	Construction of pumping and gravity mains including reticulation for communal taps. Installation of elevated steel water storage, equipping of boreholes	Thapane Regional Water Scheme (Upgrading of Water Reticulation and Extensions)	12/01/2022	30/06/2022 - Extended EoT to the 31 of August 2022 (Pending Approval)	PMU Manager	MIG	R8 690 944,78	90% (460m Pipe laying of 80mm dia. Galvanised Steel pipes and 15m of road crossing (uPVC), Installation air (3 off) and scour valves (4 off), Eskom connection to	90%	None	None	Progress Reports and/or Site Minutes, Completion certificate
	To have integrated infrastructure development	Water	Equipping of Boreholes H10-0814, H10-0909, H10-0905, and construction of pipelines (5280m) between the boreholes and	Sekgosesa Regional Groundwater Scheme Phase 1A	2020/02/07	2021/08/20	PMU Manager	MIG	R17 415 239,20	97% (Coating and re-installing of fittings and Pumps)	97%	None	None	Practical Completion Certificate Completion Certificate
	To have integrated infrastructure development	Water	Construction of Command Reservoir (2.6ML), Lemondokop Rising Main (5500m) and Main Pump Station	Sekgosesa Regional Groundwater Scheme Phase 1B	2020/02/07	2021/08/20	PMU Manager	MIG	R17 093 142,64	98% (Pumps installation at the pumpstation and palisade fencing for	98%	None	None	Completion certificate
	To have integrated infrastructure development	Water	Main Rising Main (965m), Senwamokgope Pump Station, Senwamokgope Rising Main (1550m) and Senwamokgope Reservoir (1ML)	Sekgosesa Regional Groundwater Scheme Phase 1D	2021/04/30	2021/11/30	PMU Manager	MIG	R12 640 210,23	50% (Pipe Laying for main rising main (complete), Senwamokgope Reservoir - 40%)	10%	Contractor busy with excavation for the pipeline	Develop an acceleration plan for the contractor to complete	- Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Senwamokgope Water Reticulation Network (32.3km), Itielene Rising Main (4700m), Itielene Booster Pump Station, Itielene Rising Main 2	Sekgosesa Regional Groundwater Scheme Phase 2A	2021/07/01	2022/06/30	PMU Manager	MIG	R29 400 000,00	15%(Procurement)	15%	None	None	- Monthly Progress report - Minutes of Site meetings
	To have integrated infrastructure development	Water	Construction of water reticulation at Kampersrus and Scotia, construction of pumping main to Moholoholo reservoir and refurbishment of the clear water pump station.	Kampersrus Bulk Water Scheme and Scotia Water Reticulation.	2020/02/07	2021/08/20	PMU Manager	MIG	R12 123 400,23	90% (Completion of Snag list - Installation of pump station pipe supports, pipeline marker, statutory signage and	91%	None	None	Completion Certificate.
	To have integrated infrastructure development	Water	Construction of 800kl Concrete Reservoir in Kampersrus, construction of pumping main to Lemont Reservoir, equipping of pump station with pumps and transformer upgrade.	Kampersrus Bulk Water Scheme and Scotia Water Reticulation 2020A	2020/02/25	2021/08/31	PMU Manager	MIG	R20 080 274,11	96% (Reservoir Pipe connections, valve chambers and at 800kl reservoir, installation of pipe fittings at the pump	98%	None	None	Completion Certificate.

	To have integrated infrastructure development	Water	Makhushane Water Scheme	Makhushane Phase 2	2020/02/10	2021/08/10	PMU Manager	MIG	R46 799 474,37	60% (2.5km for 300mmØ Steel pipe, 3.9km of for 160mmØ uPVC Pipeline). communication pipes to 840 stands, 8 Scour Valves, 25 Street Taps)	65%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Makhushane Phase 3	Makhushane Phase 3	2021/03/19	2021/10/06	PMU Manager	MIG	R8 212 822,69	(60%) Construction of 2km of 250mmØ Ductile Iron to supply Boyelang and Maseke. 1	60%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Makhushane Phase 4	Makhushane Phase 4	TBA	TBA	PMU Manager	MIG	R34 000 000,00	15%(Procurement)	15%	None	None	Monthly Progress report - Minutes of Site meetings
	To have integrated infrastructure development	Water	Construction of bulk line from Thabina to Lenyenye Phase 2	Thabina Regional Water Scheme	2020/02/07	2020/09/15	PMU Manager	MIG	R19 452 201,30	90% (2,541km pipelaying of 200mm dia steel pipe with 7 air valve & 8 scours & 65kl steel	90%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Construction of bulk line from Thabina to Lenyenye Phase 3	Thabina Regional Water Scheme	2020/03/02	2022/05/15	PMU Manager	MIG	R48 490 516,32	90% (booster pump station)	95%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Construction of bulk line from Thabina to Lenyenye Phase 4	Thabina Regional Water Scheme	2021/03/15	2022/03/15	PMU Manager	MIG	R49 956 054,28	75% (4940 m of 250Ø)	75	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	construction of Tours bulk	Tours water scheme	2021/05/21	2022/01/22	PMU Manager	MIG	R14 256 580,10	15%(Procurement)	15%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Construction of bulk line from Thabina to Lenyenye Phase 5	Thabina Regional Water Scheme	2021/10/01	2022/10/30	PMU Manager	MIG	R0,00	15%(Procurement)	15%	None	None	Monthly Progress report - Minutes of Site meetings
24	To have integrated infrastructure development	Water	Construction of 6km 315mm HDPE Bulkwater pipeline ,2.2km 250mm HDPE pumping main , 1,4km 200mm HDPE Zangoma bulk main,Booster Station,5km 140mm HDPE ring main,3km 90mm uPVC	Ritavi II RWS (Sub-Scheme 1) Phase 02	19th April 2021	10th April 2022	PMU Manager	MIG	R56 234 243,18	50% (Setting up, 3.5km pipe laying of 140mm dia HDPE ring main, Booster pump station building, 2.2km pipelaying of 250mm HDPE	0%	Project at Tender stage, delay in appointment of Service provider	Finalise the appointment in the 2nd quarter	Monthly Progress report - Minutes of Site meetings - Completion Certificate

	To have integrated infrastructure development	Water	Construction of Water Reticulation System in Lephephane (006)	Lephephane Water Reticulation	2020/11/23	2021/05/31	PMU Manager	MIG	R22 549 167,51	90% (pipe laying works, fittings & connections for 24,1km of reticulation system pipeline (25mm, 50mm, 63mm, 75mm upvc pipes)&	90%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Construction of Water Reticulation System in Lephephane (007)	Lephephane Water Reticulation	2020/11/23	2021/05/31	PMU Manager	MIG	R24 156 208,09	90% (pipe laying works, fittings & connections for 29,6km of reticulation system pipeline (25mm, 50mm, 63mm, 75mm upvc pipes)&	96%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Construction of Water Reticulation System in Lephephane (008)	Lephephane Water Reticulation	01/10/2021	2022/03/31	PMU Manager	MIG	R25 640 557,34	15%(Procurement)	15%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Thapane Regional Water Project (Phase 2A)	Thapane Regional Bulk Water Project	04/04/2020	2021/08/30	PMU Manager	MIG	R44 975 252,37	78,3% (Concrete Reservoir base casted 100%, Concrete Walls 80%, Steel reinforcement installation 92%)	42%	Way leave approvals still outstanding	Follow up for way leave approval	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development		Thapane Regional Water Project (Phase 2B)	Thapane Regional Bulk Water Project	2018/08/12	2020/04/12	PMU Manager	MIG	R35 820 500,80	94% (Activities after installation of 4 booster pumps including housing, pipe laying and bedding of 31,34km of 100mm, 150mm	90%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Thapane Regional Water Project (Phase 3)	Thapane Regional Bulk Water Project	01/10/2021 (Tentative)	2022/03/31	PMU Manager	MIG	R23 403 454,46	15%(Procurement)	15%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
GTM Wards 27,28,29,30,35	To have integrated infrastructure development	Water	Construction of 59 km of Water Reticulation in Masoma (13490 m) , Mashilwane (13477), Mogapeng Villages (31079 m)	Tours Regional Water Supply Scheme Phase 1A	2021/07/01	2022/06/30	PMU Manager	MIG	R40,000,000.00	15%(Procurement)	15%	None	None	Monthly Progress report - Minutes of Site meetings

	To have integrated infrastructure development	Water	Refurbishment of the existing clear rising mains and Electrical Upgrades around the WTW.	Mametja Sekororo RWS Phase 1B	2020/10/29	2021/10/28	PMU Manager	RBIG	R27,664,382.77	40% (2km pipelaying of 200mm dia steel pipes, installation of valve chambers and Booster pump station building)	31%	COVID 19 affected the delivery of material (Habour exporting) and delay in payment to the contractor	Payment effected and an acceleration plan will be developed	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Construction of a pump station and connector clear rising main to Sedawa	Mametja Sekororo RWS Phase 1B	2020/10/29	2021/10/26	PMU Manager	RBIG	R24,987,577.89	60% (Installation of 40kl tank at the WTW, 200m pipelaying of 400mm dia steel pipe and refurbishment of the 350 ductile iron rising main)	27%	Slow progress by the Contractor	Acceleration plan developed with the Contractor	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	The completion of 15M/d WTW, Civils Works	Mametja Sekororo RWS	2018/05/21	2021/08/31	PMU Manager	RBIG	R45,820,380.29	90%(Pipe connections between structures and installation of the structural steel)	98%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
CLUSTER 7	To have integrated infrastructure development	Water(WISG)	The upgrading of the water network and eliminating legal connection, Refurbishment of the Reservoir and Bore hole	Upgrade of HLANIKI water reticulation project phase 1	2021/03/29	2021/07/29	PMU Manager Mopani District Municipality	WSIG	R50 433 930,15	70%(Excavation for pipe route, installation and backfilling of pipe works.)	75%	None	None	Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Design and Construction of mini water network that encompasses Equipping of Boreholes, Package Plants, Bulk & Reticulation Pipelines, & Standpipes two (2) selected sections of Rotterdam Village	Rotterdam Water Scheme	2021/05/28	2022/06/30	PMU Manager	WSIG	R4 000 000,00	15%(Procurement)	15%	None	None	Quarterly reports
	To have integrated infrastructure development	Water	Refurbishment of Borehole (Equipping and Electrification), Rising Main and Water Reticulation in Dzingidzingi within the Greater Giyani Municipality	Refurbishment of Borehole (Equipping and Electrification), Rising Main and Water Reticulation in Dzingidzingi within the Greater Giyani Municipality	2021/04/28	2021/08/31	PMU Manager	WSIG	R7 800 000,00	85% (Setting up, Bulk pipe laying of 140mm dia uPVC)		100% (Electrification of borehole)		Monthly Progress report - Minutes of Site meetings - Completion Certificate
	To have integrated infrastructure development	Water	Sekgopo Bulk Water Scheme Phase 1	Sekgopo Bulk Water Scheme Phase 1	2021/07/01	STC	PMU Manager	WSIG	R8 000 000,00	15%(Procurement)	15%	None	None	Borehole Drilling and Testing report

	To have integrated infrastructure development	Water	Maselapata Water Supply	Maselapata Water Supply	2021/07/01	2022/02/28	PMU Manager	WSIG	R6 000 000,00	15%(Procurement)	15%	None	None	Quarterly reports
	To have integrated infrastructure development	Water	Ngove Water Supply	Ngove Water Supply	2021/07/01	2022/02/28	PMU Manager	WSIG	R6 000 000,00	15%(Procurement)	15%	None	None	Quarterly reports
	To have integrated infrastructure development	WasteWater Treatment	Refurbishment of Namakgale Wastewater Treatment Works (WWTW) and associated bulk sewer infrastructure	NAMAKGALE WWTW	2021/07/01	2022/06/30	PMU Manager	WSIG	R4 859 800,00	15%(Procurement)	15%	None	None	- Monthly Progress report -Completion certificate - Minutes of Site meetings
	To have integrated infrastructure development	Sewer	Senwamokgope Village/Township Sewer Bulk Line Reticulation Upgrade & Electrical Power Provision at Sewer Plant	Senwamokgope Village/Township Sewer Bulk Line Reticulation Upgrade & Electrical Power Provision at Sewer	2021/04/26	2022/08/26	PMU Manager	WSIG	R3 042 635,59	85% (100% Electrical Works, 100% Inlet Structure refurbishment works, 60%	32%	Delay in dealing with excess water	Engineer to approve the pumping of water outside the pump station	Completion certificate
	To have integrated infrastructure development	Water	Refurbishment of Borehole (Equipping and Electrification), Rising Main and Water Reticulation in Dzingidzingi within the Greater Giyani Municipality	Refurbishment of Borehole (Equipping and Electrification), Rising Main and Water Reticulation in Dzingidzingi within the Greater Giyani	2021/04/28	2021/08/31	PMU Manager	WSIG	R7 800 000,00	95% (Setting up, Bulk pipe laying of 140mm dia uPVC)	99%	None	None	Completion certificate
	To have integrated infrastructure development	Water	Sekgopo Bulk Water Scheme Phase 1	Sekgopo Bulk Water Scheme Phase 1	2021/07/01	STC	PMU Manager	WSIG	R8 000 000,00	15%(Procurement)	15%	None	None	Borehole drilling and testing report.
	To have integrated infrastructure development	Water	REFURBISHMENT, REHABILITATION AND UPGRADING OF INTERNAL WATER RETICULATION NETWORK	REFURBISHMENT, REHABILITATION AND UPGRADING OF INTERNAL WATER RETICULATION	11/02/2021	10/08/2021	PMU Manager	WSIG	R8 000 000,00	15%(Procurement)	15%	None	None	Completion certificate
	To have integrated infrastructure development	Water	Construction of elevated storage tanks, water distribution main pipelines to reservoirs in mariveni B1 and B2, refurbishment and drilling of boreholes	REFURBISHMENT, REHABILITATION AND UPGRADING OF INTERNAL WATER RETICULATION NETWORK AND BOREHOLES IN MARIVENI	2021/07/01	2022/06/30	PMU Manager	WSIG	R40 000 000,00	15%(Procurement)	15%	None	None	- Monthly Progress report - Minutes of Site meetings
	To have integrated infrastructure development	Water	Construction of Water Reticulation line,connection from packaged plant to the reservoir and Packaged	Upgrading of Mageva Internal Water Reticulation Phase 2	2021/07/01	2022/06/30	PMU Manager	WSIG	Not Yet Allocated	15%(Procurement)	15%	None	None	- Monthly Progress report - Minutes of Site meetings

2021/22 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR														
MUNICIPAL FINANCE VIABILITY PROJECTS 2021/22														
Strategic Objective	Program me	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	1st Quarter Actual Performance	Challenges	Corrective Measures	Results	Evidence required
To promote democracy and sound governance	Finance	To purchase Office Furniture for Finance Office	Office Furniture	2021/07/01	2022/06/30	CFO	MDM	120 000	15	15	None	None	G	Delivery note

2021/22APITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR														
GOOG GOVERNANCE & PUBLIC PARTICIPATION CAPITAL PROJECTS FOR 2021/22														
Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	1st Quarter Actual Performance	Challenges	Corrective Measures	Results	Evidence required
Democratic society and sound governance	Administration	To Purchase & Deliver Equipments, Furniture & fittings 30 June 2020	Equipments, Furniture & fittings	2020/07/01	2021/06/30	Manager EM s office	MDM	R100 000,00	15	15	None	None	G	Delivery note